

PMP Practice Test - Chapter 2 (The Project Management Context)

2-1 Project Stakeholders are defined as:

- A. Individuals and organizations who are actively involved in the project
- B. Individuals and organizations who use the project's product
- C. Individuals and organizations whose interest may be positively or negatively affected as a result of project execution or successful project completion
- D. Individuals and organizations who provide the financial resources
- E. All of the above

2-2 Fast Tracking is defined as:

- A. A method of project scheduling
- B. Linking of a project to the ongoing operations of the performing organization
- C. The overlapping of project phases
- D. A method of construction
- E. A method of defining scope of work

2-3 A product life cycle is a series of phases whose name and number is determined by the organization's needs regarding control of the project.

- A. True
- B. False

2-4 General Management encompasses all but:

- A. Finance and accounting
- B. Strategic planning
- C. Sales and marketing
- D. Developing a new product or service
- E. Manufacturing and distribution

2-5 The optimal organization structure for the project manager is:

- A. Functional
- B. Weak matrix
- C. Projectized
- D. Strong matrix
- E. Dedicated project team

2-6 Key Management skills include:

- A. Leading
- B. Communicating
- C. Negotiating
- D. Problem solving
- E. All of the above

- 2-7 A regulation is a document that lays down provisions with which compliance is mandatory.
- A. True
 - B. False
- 2-8 Problem solving addresses potential problems on the project.
- A. True
 - B. False
- 2-9 In the phase sequence defined by project life cycles, a phase is not begun until all deliverables are approved from the preceding phase.
- A. True
 - B. False
- 2-10 Characteristics of project phases are:
- A. Milestones
 - B. Objectives
 - C. Activities
 - D. Deliverables
 - E. All of the above.

Answers:

- 2-1 E PMBOK page 15
- 2-2 C PMBOK page 12
- 2-3 B PMBOK page 12
- 2-4 D PMBOK page 20
- 2-5 E PMBOK page 18
- 2-6 E PMBOK page 23
- 2-7 A PMBOK page 24
- 2-8 B PMBOK page 24
- 2-9 B PMBOK page 12
- 2-10 E PMBOK page 11